FLC

INNOVATION FOR IMPACT

A NATIONAL SECURITY TECHNOLOGY TRANSFER FORUM

Dec. 1 – 3, 2026 | National Conference Center | Leesburg, Va.

ATTENDEE PROSPECTUS



Innovation for Impact



WHAT IS INNOVATION FOR IMPACT?

- A dedicated event for federal technology transfer professionals, lab leaders, and industry partners working in national security
- Focused on accelerating the transition of innovation into operational national security capability
- Built for the people responsible for developing and fielding the technologies the mission depends on
- An opportunity to connect with peers and partners to gain best practices, share lessons learned, and build new relationships

> "Innovation for Impact was created to support the federal professionals responsible for **mission-critical national security work** — from artificial intelligence to biotechnology and everything in between.
>
> — Paige George, FLC Executive Director

WHO SHOULD ATTEND?

- Federal laboratory researchers
- Technology transfer professionals
- Laboratory and ORTA leaders and staff
- Intellectual property and licensing specialists
- Legal and acquisition professionals
- Business development professionals
- Innovation program managers
- National security mission partners

Educational sessions on Dec. 1 – 2 are for federal employees and contractors only. Industry attendees — including small businesses, startups, and non-traditionals — will join the forum on Dec. 2 – 3 for the partnership-focused portion of the event.

Why Attend?



INNOVATION FOR IMPACT is the only national forum dedicated to advancing national security technologies to mission impact through collaboration between federal agencies and the Defense Industrial Base. Whether you are a federal technology transfer professional or an industry partner working to bring these innovations into operational use, you'll leave with practical strategies, new connections, and ideas you can apply immediately.



WHAT SETS IT APART

Unlike broader technology transfer conferences, Innovation for Impact focuses specifically on the legal, operational, and partnership challenges of moving national security technologies from federal laboratories to mission impact.

YOU'LL GAIN:

- **Practical strategies you can use immediately** — Gain real-world approaches to IP management, licensing, agreements, and commercialization from experienced federal practitioners.
- **Direct access to the leaders shaping this work** — Hear proven strategies and lessons learned straight from the professionals driving federal technology transfer.
- **A stronger network across government and industry** — Connect with federal laboratories, agencies, and Defense Industrial Base partners pursuing the same goals and facing the same challenges you are.
- **New pathways to partnership** — The networking reception and Industry Engagement Day are designed to foster connections and conversations around licensing, collaborative research, and technology transition.

Peer Learning: Federal Sessions

Dec. 1 – 2, 2026



The first two days of the forum feature educational sessions, a keynote, and a fireside chat designed for federal participants only, including employees, contractors, and other close partners of federal labs and agencies. Industry representatives and collaborators from the Defense Industrial Base will join the forum for the networking reception on Dec. 2 and Industry Engagement Day on Dec. 3.

Click here to explore the full schedule.

SESSIONS

Sessions will emphasize practical implementation and peer learning across the federal innovation community. All federal sessions fall under one of two learning tracks:

1. **Legal Frameworks for Technology Transfer —** Explore the legal authorities, agreements, and regulatory frameworks that enable federal innovation partnerships.
   Best for: Attorneys, IP and licensing professionals, contracting and acquisition staff
2. **ORTA Implementation and Operations —** Learn practical approaches to implementing technology transfer programs within federal laboratories.
   Best for: ORTA managers, business development, innovation program managers, lab leadership

The FLC plans to offer Continuing Legal Education (CLE) credits for eligible sessions within the Legal Frameworks for Technology Transfer track. Details on eligible sessions, approved jurisdictions, and credit hours will be available prior to the event.

Discover more about the learning tracks.

DEC. 1 KEYNOTE



Deborah Frincke

Deputy Laboratories Director

Integrated Security Missions, Sandia National Laboratories

With leadership experience spanning federal laboratories, the intelligence community, academia, and industry, Frincke opens Innovation for Impact with a perspective grounded in national security and the work of translating innovation into mission impact.

Read the full keynote description and bio.

Networking: Industry & Partnership

Dec. 2 – 3, 2026



Attendees from industry will join the forum on Dec. 2 for the networking reception and Dec 3 for Industry Engagement Day.. This portion of the event is designed to bring together federal laboratory leaders, legal experts, and technology transfer professionals with investors, entrepreneurs, and industry partners to nurture the practices and partnerships that keep American innovation at the forefront.

WHAT YOU'LL GAIN

Federal Participants:

- Showcase your lab's technologies, unique facilities, and R&D capabilities.
- Connect with prospective industry partners.
- Discuss licensing and collaborative research opportunities.

Industry Participants

- Gain insight into national security priorities direct from the agencies.
- Learn how to work with federal labs and technology transfer offices.
- Explore CRADAs and collaborative research opportunities.

THE CENTERPIECE: FEDERAL LAB AND AGENCY NETWORKING

The heart of Industry Engagement Day is dedicated one-on-one time between industry attendees and participating agencies and laboratories. This is a direct opportunity to explore facilities, capabilities, and technologies, and to discuss collaboration face-to-face.

Learn more about networking opportunities and Industry Engagement Day.

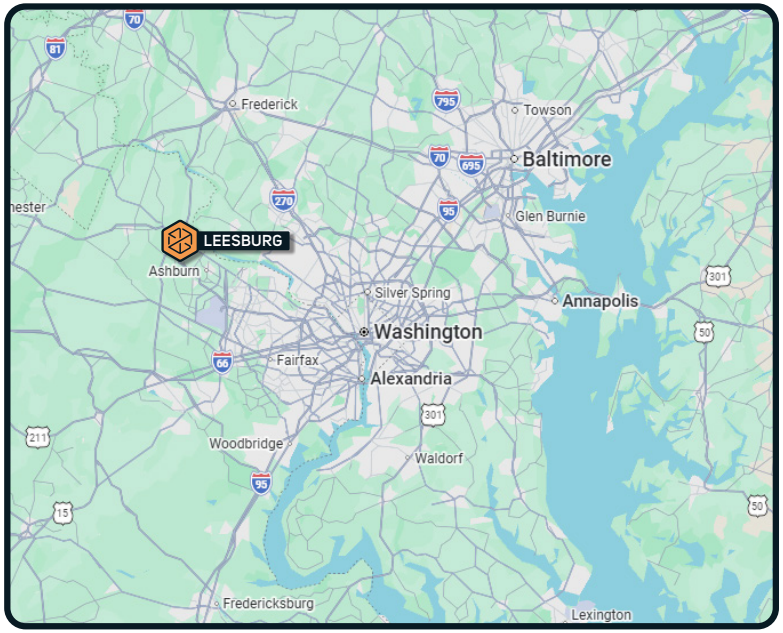


Travel & Lodging



Leesburg, Virginia, sits within 50 miles of Washington, D.C. — home to the federal agencies, national laboratories, and private-sector partners at the center of the national security mission.

Federal employees who reside more than 50 miles from the venue will be permitted to stay on-site during Innovation for Impact at a government rate.* Find out more and book your room here.



ABOUT THE VENUE

Innovation for Impact will be held at the National Conference Center in Leesburg. This dedicated conference and lodging facility is designed for events like this, with on-site accommodations, meeting space, and government per diem rates. Everything you need for the forum, from sessions to lodging, is in one place.

**This rule may apply differently depending on your federal agency.*
Please check with your employer before booking.



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Don't miss Innovation for Impact: A National Security Technology Transfer Forum. Grow your network, improve your lab's mission outcomes, and expand your partnerships.

Visit the event website to explore the full schedule, programming details, and more.

Questions? Contact the FLC Educate team at education@federallabs.org.

Need a memo template for travel approval? Request one at info@federallabs.org.

Get exclusive sponsorship and exhibit opportunities at Innovation for Impact! Contact FLC Facilitate Director Beth Thomas at bthomas@federallabs.org to learn more.

See you in December!

REGISTER HERE

